



# Affiliate Report

Francisca Sánchez, President  
Peggy Morrison, Secretary  
Estella Patel, Treasurer

Jennifer Martínez, Member At Large  
Ramón Zavala, Board Advisor

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## Organizational Statement

In August 2016, the 2-Way Board adopted the following organizational statement:

2-Way CAFE is an organization dedicated to advocating for and assisting with the planning and implementation of quality PreK-12 two-way bilingual immersion and dual language education programs that provide all students the opportunity to become fully bilingual and biliterate and to expand their acquisition of additional languages. We believe that educational policy should begin with values that are formed into a vision of how our schools should be and with principles that explain how our values get enacted. Data and research then inform the actions and plans to carry out the policy. That is a key role that 2-Way CAFE intends to play--- to enact a values-driven principles-based dual language education reform agenda for global success for all students, regardless of race, language, culture, or socioeconomic or special needs status. We strive to provide quality support for the design, implementation, and sustainability of powerful dual language education programs.

## Board Status

Our current board members include:

Francisca Sánchez, President

Peggy Morrison, Secretary

Estella Patel, Treasurer

Jennifer Martínez, Member At-Large

We also selected Ramón Zavala to serve as our Board Advisor.

Unfortunately, Alycia Williams, recently elected to the CAFE Board, has failed to attend any of our meetings and has not responded to any of our communications. Therefore, at our September 8<sup>th</sup> meeting, the Board voted to remove her from the Board. In October, we will be appointing a new board member to fill the resulting vacancy

## Board Retreat

We held our annual Board Retreat on August 5-6, 2016 at the Sheraton Grand in Sacramento. Our outcomes for the two-day retreat were to:

- Build positive and productive relationships among the 2-Way CAFE Board as the organizational leadership.
- Develop a clear understanding of Board roles and responsibilities and implications for individual and collective action.

- Reflect on the past year and explore implications and opportunities for this coming year.
- Build better understanding of 2-Way CABA's values, vision for the future/mission, theory of action, principles, and strategic goals/objectives, and the Board's role in widely supporting and communicating these.
- Develop and build consensus key recommendations for action for each strategic goal.
- Determine leadership roles for 2016-2018 and address pending business matters.
- Envision optimal relationship with CABA and other current and potential partners.
- Create a continued sense of urgency, reflect, and celebrate success.

During our time together, we crafted a first draft of a new strategic plan for our organization.

## Strategic Plan

Our new strategic plan is in draft form, and we will be finalizing it and adopting it formally at our November board meeting. It includes our organizational statement, as well as our organizational values, vision/mission, theory of action, principles, and strategic goals. The draft strategic goals address the following six focus areas:

1. Access to Multilingual/Multicultural Learning
2. Strategic Guidance & Support for Quality Multilingual/Multicultural Programs & Pedagogies
3. Family & Community Engagement, Leadership, & Advocacy
4. Organizational Infrastructure & Sustainability
5. Powerful Partnerships
6. Professional Networks

Our strategic plan also includes an action plan for each of the strategic goals. We requested an opportunity at the CABA September Board meeting to share our strategic plan in more detail; however, we were notified that we would NOT have the opportunity to share at the September meeting, nor would we be able to present an oral affiliate report.

## Presence at Annual & Regional Conferences

*Annual Conference – CABA 2017*

We are proposing a more robust presence at the 2017 conference and more strategic involvement in the conference planning process.

- CONFERENCE PLANNING COMMITTEE: We would like to have official representation on the conference planning committee and to collaborate and share expertise regarding the 2-Way/DLE conference strand, including in the review and selection of DLE-related sessions.
- CONFERENCE PRESENTER/CONVENER: We have also submitted several workshop, institute, and pre-conference institute proposals.



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- 2-WAY RECEPTION: We are planning to hold a 2-Way CABE reception again this year, and look forward to a positive collaboration with CABE and other partners to make this successful.
- EXHIBIT BOOTH: We intend to have a booth in the Exhibit Hall to promote our organization and expand membership, to provide consultations to potential clients/partners as needed, and to sell organizational merchandise, if available.
- JDA PARTICIPATION: We intend to have at least one Board member represented at the annual JDA.

### *Regional Conferences – 2016-2017*

Our goal is to have a representative present at each of the CABE regional conferences. A potential barrier to this goal is the cost of travel to the events. At this time, we are identifying board members who might be able to travel without major expense to each of the conferences. We know now that no board member will be present at the Bakersfield conference since that conflicts with a previously scheduled board meeting in the Bay Area.

## 2016-2017 Meeting Schedule

We have established a meeting schedule, which includes in-person meetings as well as monthly conference calls:

### *Conference Calls: 4:00 – 6:30 PM*

October 4  
November 1  
December 13  
January 10  
February 14  
March 7  
May 9  
June 13

### *In-Person Meetings: 9:00 AM – 6:00 PM*

November 17	San José
January 27	TBD
March 28	Anaheim
May 31-June 1	TBD

## Outstanding Issues

### *Fiscal*

We have still not received funds due to us from CABE, despite numerous requests. This continues to be a major challenge for us since we depend on these funds to support our Board activities. Because of the unreasonable delay in receiving access to our funds, Board members are having to cover their own travel and participation costs. This is a major negative impact to our sustainability as an organization.



*Relationship*

We continue to struggle with what we perceive as a deteriorating and unclear relationship with our parent organization. We have submitted a letter to the CAFE Board outlining the relevant issues, and are hopeful that the relationship and trust between the two organizations can be rebuilt and clarified. To this end, we have requested a face-to-face meeting no later than the end of October. As of this date, none of the numerous dates we have proposed for this meeting have proven viable for CAFE staff/Board members.

*THIS REPORT IS SUBMITTED ON SEPTEMBER 12, 2016, TO THE CAFE BOARD OF DIRECTORS BY 2-WAY CAFE PRESIDENT FRANCISCA SANCHEZ, ON BEHALF OF THE 2-WAY CAFE BOARD.*



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