<table>
<thead>
<tr>
<th>Project Title</th>
<th>Claim</th>
<th>Project Manager</th>
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<tbody>
<tr>
<td>Multilingual Excellence</td>
<td>Showcase excellence in programs and practices for English Learners to promote multilingualism for all California students and support for multilingualism among parents, educators, and policymakers. Create tools, protocols, and processes to make learning in English Learner contexts (and the teaching that leads to such powerful learning) public and visible to our entire California community.</td>
<td>Claudia Lockwood, Multilingual Excellence Consultant</td>
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<td>Timeline</td>
<td>Action Steps</td>
<td>Milestones/Deliverables</td>
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| September 2013 | 4.1.1. Highlight student success data through existing and emerging technologies.  
| October 2014 | Use CABE’s diverse media to showcase student success, such as CABE Webpage, Facebook group on Seal of Biliteracy students and Seal of Excellence schools.  
| September 2015 |                                                                                                                                                | Criteria are set for indicators of excellence, by consulting rubric for CABE Seal of Excellence, to check for alignment to vision and essentials.  
| October 2016 |                                                                                                                                                | Research other existing criteria including attendance at Sobrato Open House event and validation visit to Hoover School for Seal of Excellence award.  
|               |                                                                                                                                                | Continue to promote SEAL practices through Board and staff visits to SEAL sites.  
|               |                                                                                                                                                | Continued visits to Sobrato Open Houses with CABE Board members.  
|               |                                                                                                                                                | Develop criteria in collaboration with CABE Board members.  
<p>|               |                                                                                                                                                |                                                                                          | Imelda Trinklein Claudia Lockwood | Work in process—immediate                     |</p>
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<th>Timeline</th>
<th>Action Steps</th>
<th>Milestones/Deliverables</th>
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<td>Complete</td>
<td>In process</td>
<td>3/16</td>
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<td>Completed by 6/17</td>
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<td></td>
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<td>6/17</td>
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<td>9/15</td>
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- Use the planned CABE Data Dashboard template to identify and publicize schools and districts getting excellent multilingual academic results for English Learners, including multilingually competent students graduating ready for college-level academic work.

- Inform legislators of schools/districts with excellent multilingual student achievement of these results.

- Develop and disseminate online briefs and webinars to publicize the connections between school/district practices and the development of high

CABE Board members and selected field members

Consult with Ramon Zavala

Multilingual success schools and districts are identified.
With passage of Prop. 58, at least one school in each region will be identified as a school that can be seen as an exemplar for its grade span and program type

Identify practices that can assist districts in
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<td>Milestone (Deliverable)</td>
<td>Target Date</td>
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<td></td>
<td>successful implementation of Prop. 58 and publish in CABE Corner</td>
<td>8/17 and ongoing</td>
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<td></td>
<td>Feature student multilingual success stories through diverse CABE media (website, newsletters, etc.)</td>
<td>Process is established for schools and districts identified to inform legislators.</td>
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<td></td>
<td></td>
<td>Online briefs and webinars are developed and rolled out.</td>
<td>5/17 and ongoing</td>
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<td></td>
<td>Develop case studies</td>
<td>Student multilingual success stories appear in CABE website, newsletters, and other media.</td>
<td>9/17 and ongoing</td>
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<td>Identify individual students in</td>
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<tr>
<td>November 2013</td>
<td>December 2014</td>
<td>Briefing paper is completed.</td>
<td>Claudia Lockwood</td>
</tr>
<tr>
<td>October 2014</td>
<td></td>
<td>Consult with Phil Daro and Francisca Sanchez</td>
<td>Work in process as this item continues to evolve</td>
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<tr>
<td></td>
<td>4.1.2 Develop a portfolio of CABE COMPASS-aligned Making Learning Visible tools, protocols, and processes. This portfolio would be for the use of teachers, students, parents, and</td>
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<td>collaboration with CABE Board members and other selected CABE members.</td>
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<td></td>
<td>Collaborate with Enrique Gonzalez, Laurie Nesrala and Kris Nicholls to identify and publicize student stories</td>
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<td>12/13 3/2/15</td>
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<td><strong>Milestone</strong> (Deliverable)</td>
<td>Target Date</td>
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<td></td>
<td>Development team identifies indicators of excellence, teams are established.</td>
<td>1/15</td>
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<td></td>
<td></td>
<td>Making Learning Visible fieldtest is completed.</td>
<td>6/15</td>
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<td></td>
<td></td>
<td>Making Learning Visible portfolio is completed.</td>
<td>8/15</td>
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<td></td>
<td></td>
<td>PR/marketing collateral for Making Learning Visible portfolio is developed.</td>
<td>7/15</td>
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</table>

- Create a briefing paper that explains the concept of “Making Learning Visible” – that is, shifting teaching and learning from a private enterprise to one that makes teaching and learning a public collaboration within classrooms, across classrooms, across schools, and in the community.

- Establish a development team for each group of stakeholders: teachers, students, parents, and administrators. CABE Board members act as development team along with selected members.

- Facilitate each development team in identifying and...
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<td>Complete</td>
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<td></td>
<td>designing a set of tools, protocols, and processes to make learning visible and public. These tools, protocols, and processes should help stakeholders:</td>
<td>PR/marketing campaign is launched.</td>
<td>Lead</td>
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<td></td>
<td>- Know what powerful teaching and learning for English Learners look like and see it exhibited regularly in and out of school.</td>
<td>Five contracts are signed to implement the Making Learning Visible portfolio.</td>
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<td></td>
<td>- Know what to do to produce consistently high quality learning results for English Learners.</td>
<td>Create survey using SurveyMonkey, compile and share results with development team, development team uses input for modification and/or validation of criteria.</td>
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<td>- Hold each other responsible for high quality teaching and learning for English Learners.</td>
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<td>- Expect that for English Learners work is not done until it meets publicly agreed-</td>
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<td>Start</td>
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<td>upon standards of quality.</td>
<td>Visible field test is completed</td>
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<tr>
<td>Work together to create environments of high intellectual performance throughout the school and community</td>
<td>Making Learning Visible portfolio is completed.</td>
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<tr>
<td>Establish online focus groups consisting of stakeholders (teachers, students, parents and administrators) to provide input on indicators of excellence for English Learners.</td>
<td>PR/marketing collateral for Making Learning Visible portfolio is developed.</td>
<td></td>
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<tr>
<td>Enlist volunteer classrooms, schools, and districts to field test the tools, protocols, and processes.</td>
<td>PR/marketing campaign is launched.</td>
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<tr>
<td>Use the field test</td>
<td>Five contracts are signed to implement the Making Learning Visible portfolio</td>
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<td>Timeline</td>
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<td>Start</td>
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- results to refine the portfolio.
  - Create a publication-ready Making Learning Visible portfolio.
  - Implement the Making Learning Visible portfolio in at least five communities (districts, schools, and/or other organizations serving English Learner students).
  - Design Making Learning Visible PR/marketing materials.
  - Launch a PR/marketing campaign to make the Making Learning Visible portfolio known to the educational community.
- Secure at least five contracts to implement the portfolio.
<table>
<thead>
<tr>
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<th>Action Steps</th>
<th>Milestones/Deliverables</th>
<th>Lead</th>
<th>Target Date</th>
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<tbody>
<tr>
<td>Upon completion of Data Dashboard May 2016</td>
<td>4.1.3 Develop and implement a district mentor process that pairs aspiring districts with districts that provide quality services and programs for English Learners.</td>
<td>Schools and districts getting excellent multilingual academic results for English learners are identified.</td>
<td>Raul Claudia Lockwood Maldonado</td>
<td>12/14/15/17</td>
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<tr>
<td></td>
<td>• Use the indicators of excellence to identify mentoring districts.</td>
<td>Application process is developed, including commitment from both the aspiring district and the mentoring district that focuses on promoting multilingual excellence.</td>
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<td>12/14/16</td>
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<td></td>
<td>• Include a broad range of linguistic, academic, and 21\textsuperscript{st} century readiness indicators/data elements in the design of the CABE Data Dashboard template.</td>
<td>Facilitator’s agenda and PowerPoint is developed for the induction training.</td>
<td></td>
<td>12/14/16</td>
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<td></td>
<td>• Invite the identified districts to participate in an induction program to prepare them as mentors to aspiring districts.</td>
<td>Induction is conducted.</td>
<td></td>
<td>4/15/16</td>
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<td></td>
<td>• Develop a facilitator’s agenda and PowerPoint for the induction training.</td>
<td>Orientation is conducted.</td>
<td></td>
<td>5/16/17</td>
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<td>Timeline</td>
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</table>

- Establish a training schedule that includes dates, locations, audiences, and presenters.
- Work with CABE staff to prepare and/or deliver the training materials to each presenter/site.
- Conduct the training.
- Solicit aspiring districts and pair them with mentor districts.
- Create and conduct an orientation for mentor/mentee districts.
- Facilitate monthly meetings for mentors/mentees to support collaborative learning/sharing/growth. Document ongoing process and progress.
- Conduct a yearly colloquium to bring together.

<p>| Monthly meetings begin. | Colloquium is conducted. |      |</p>
<table>
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<td><strong>Complete</strong></td>
<td><strong>Milestone</strong> (Deliverable)</td>
<td><strong>Target Date</strong></td>
</tr>
<tr>
<td>September 2013</td>
<td>September 2015</td>
<td>Concept paper on the STEAM program is developed.</td>
<td>12/13</td>
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<td></td>
<td>4.1.4 Design, launch, and support the Ellen Ochoa Young Scholars Program to increase the success rate of English Learners, especially young women, in successfully completing higher education in science, technology, engineering, the arts, and math (STEAM), foster a community of college-bound scholars, and strengthen their academic leadership skills while building self-confidence and stimulating intellectual curiosity.</td>
<td>Design team is identified and convened.</td>
<td>1/14</td>
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<td></td>
<td>• Develop a concept paper for a STEAM program designed to (1) create and sustain 21st century learning spaces for the high intellectual</td>
<td>STEAM school year program and implementation plan are designed.</td>
<td>5/14</td>
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<td>CABE Board approves the STEAM program implementation plan.</td>
<td>6/14</td>
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<td>Initial $10,000 start-up funding is secured.</td>
<td>7/14</td>
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<td>Advisory board is established.</td>
<td>8/14</td>
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<td>Agreements are agreed.</td>
<td>8/14</td>
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<td></td>
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<td>Francisca Sánchez</td>
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<td>Timeline</td>
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<td>performance of English Learners, especially young women, and (2) make their learning and high intellectual performance visible to themselves, their schools and districts, and their families and communities.</td>
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<td>Contact Ellen Ochoa (Johnson Space Center) and John Arrillaga (Stanford) to secure their support for the program.</td>
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<td>Convene a design team to develop the details of the initiative.</td>
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<td>Develop the details of the STEAM program and its implementation.</td>
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<td>Seek board approval.</td>
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<td>Establish a Presidents’ Council to raise the initial $10,000 start-up funding.</td>
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<td>signed with three districts to implement the STEAM program.</td>
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<td>Commitments are secured to raise $150,000 annually for three years to support the program.</td>
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<td>Program staff are contracted/hired.</td>
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<td>Program participants (students) are identified.</td>
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<td>Orientations are held for students and parents.</td>
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<td>Program is launched.</td>
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<td>Assessment process is established.</td>
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<td>Summer program is designed.</td>
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<td>Start</td>
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<td>Partnership agreement is signed with a university or business to hold a summer residential program.</td>
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<td>Summer program students are identified.</td>
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<td>The STEAM fair/banquet is held.</td>
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<td>Summer program is launched.</td>
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<td>Year 2 Program is rolled out.</td>
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<td>Hire program staff (administrative staff</td>
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<td>Conduct an orientation for a diverse pool of STEAM mentors/success stories who are the potential YSP advisory board.</td>
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<td>Finalize the advisory board and secure their commitment to raise a minimum of $150,000 yearly for three years to support staffing and program costs.</td>
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<td>Seek additional corporate/foundation funding.</td>
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<td>Partner with three school districts (Northern, Central, and Southern California) to provide the program to three cohorts of 45 English Learners from each district: 3rd – 5th graders; 6th – 8th graders; and 9th – 11th graders.</td>
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<td>Target Date</td>
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<td></td>
<td></td>
<td>and teachers).</td>
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<td>• Establish an assessment process to collect and analyze longitudinal data to determine program impact on student success.</td>
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<td>• Hold an orientation for the students and their parents.</td>
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<td>• Launch the program.</td>
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<td>• Conduct an annual STEAM fair and program banquet to publicly celebrate student success, recognize students' achievements, and make their learning and high intellectual performance visible.</td>
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<td>• Establish a partnership agreement with Stanford University to hold a summer residential program for the participating young scholars.</td>
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<td>• Design the summer program.</td>
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<td>• Launch the summer</td>
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</table>
| Start: September 2013 | Action Steps: 4.1.5 Continue to promote California’s Seal of Biliteracy.  
- Use CABEL’s diverse media to showcase districts adopting and implementing the Seal of Biliteracy.  
- Support Californians Together in development of pathway to University Seal of Biliteracy  
- Create incentives for districts to adopt the California Seal of Biliteracy.  
- Secure endorsements for the California Seal of Biliteracy from potential allies and partners, and assist in the research and showcase examples of district/COE implementation of the Seal of Biliteracy.  
- Attend Californians Together meetings around this issue  
- Read applications for Multiple Pathways award.

Milestones:  
- Research and showcase examples of district/COE implementation of the Seal of Biliteracy - 6/15  
- In process—includes visits to COE celebrations and meetings.  
- Attend Californians Together meetings around this issue - 5/15  
- Read applications for Multiple Pathways award - 6/15

Complete: October 2014 |  |  | Carla Herrera, Claudia Lockwood |
<p>| Start: 2015 |  |  |  |
| Complete: 2016 |  |  |  |</p>
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<th>Timeline</th>
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<th>Milestones/Deliverables</th>
<th>Lead</th>
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<tbody>
<tr>
<td>Start</td>
<td></td>
<td>current list of Seal of Biliteracy participating districts</td>
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<td>Collaborate with CALTOG to recruit additional schools based on new information from CDE</td>
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<td>Identify districts that have not yet adopted the Seal of Biliteracy. Work with selected ELLLl fellows to encourage and assist adoption</td>
<td>4/17</td>
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<td></td>
<td>them in promoting the Seal among their constituents.</td>
<td>District adoption of the California Seal of Biliteracy increases by 50%, based on Spring 2013 data.</td>
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<td></td>
<td>- Include a link to the CDE California Seal of Biliteracy information page.</td>
<td>20 new districts adopt the Pathways to Biliteracy Awards.</td>
<td>7/17-9/17</td>
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<td>- Include the California Seal of Biliteracy as a data element in the design of the CABE Data Dashboard template.</td>
<td>With ELLLl fellows encourage adoption</td>
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<td></td>
<td>- Monitor and publicize data regarding the California Seal of Biliteracy (in aggregated and disaggregated forms).</td>
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<td>- Use CABE’s diverse media to showcase districts adopting and implementing the California Seal of Biliteracy.</td>
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<td>- Inform legislators representing schools/districts graduating students with the Seal of Biliteracy.</td>
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<td>Complete</td>
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<td>Timeline</td>
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<tr>
<td>Start</td>
<td>Complete</td>
<td>Milestone (Deliverable)</td>
<td>Target Date</td>
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<tr>
<td>September 2013</td>
<td></td>
<td>Biliteracy of these results.</td>
<td>9/17</td>
</tr>
<tr>
<td>October 2014</td>
<td>Spring 2016-2017</td>
<td>A celebratory reception with legislators and policymakers is held.</td>
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<td></td>
<td>4.1.6 In partnership with the College Board, UCOP, and California State University</td>
<td>Partnership agreement is established with the College Board and University of California Office of the President, and California State University Chancellor and Board.</td>
<td>Ramón Zavala, Claudia Lockwood</td>
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<td></td>
<td></td>
<td>Identify the priority courses and languages.</td>
<td>4/156/17</td>
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<td></td>
<td></td>
<td>Establish a partnership agreement with the College Board, UCOP, and CSU representative.</td>
<td>4/157/17</td>
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<td>Work with Duarte Silva on this?</td>
<td>7/158/17</td>
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<td></td>
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<td>Three online courses are developed.</td>
<td>6/166/18</td>
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<td>Timeline</td>
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<td></td>
<td>College Board and UCOP.</td>
<td>Partnership agreement is established with five districts.</td>
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<td></td>
<td>• Determine the course development process and needed resources.</td>
<td>Three online courses are offered.</td>
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<td></td>
<td>• Develop the courses and supporting resources.</td>
<td>50 English Learners complete one online course.</td>
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<td></td>
<td>• Train the course instructors.</td>
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<td>• Partner with at least 5 districts to provide their English Learners with</td>
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<tr>
<td></td>
<td>access to the courses.</td>
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<td></td>
<td>• Publicize the courses with districts, students, and parents.</td>
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<td></td>
<td>• Offer the courses.</td>
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<td></td>
<td>• Monitor student progress and success.</td>
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<td></td>
<td>• Expand access to districts and English Learners statewide.</td>
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<tr>
<td>September-October 2013-2014</td>
<td>Ongoing</td>
<td>Two priority projects are identified and leads established.</td>
<td>Imelda Trinklein, Claudia Lockwood</td>
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<td>Start</td>
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<td></td>
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<td>projects and the leads.</td>
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<td></td>
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<td>- Develop workplans for</td>
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<td>these two projects.</td>
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<td>- Share progress reports</td>
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<td>twice a year with the</td>
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<td>Californians Together</td>
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<td>and CABE boards.</td>
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<td></td>
<td>Milestone</td>
<td>programs throughout</td>
<td>6/4/15</td>
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<td></td>
<td>(Deliverable)</td>
<td>California</td>
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<td>Descriptive factors added</td>
<td>4/17</td>
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<td>to DLI list.</td>
<td>1/17</td>
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<td>Ability to directly add</td>
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<td>districts to list and to</td>
<td>3/17 and</td>
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<td>add descriptive information</td>
<td>ongoing</td>
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<td>extended to CABE</td>
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<td>List updated and curated as</td>
<td>2/15 and</td>
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<td>information is submitted</td>
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<td>Milestone</td>
<td>Plan for</td>
<td>10/14</td>
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<td>(Deliverable)</td>
<td>implementation of</td>
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<td>Lara initiative</td>
<td>11/14</td>
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<td>Milestone</td>
<td>University Seal of</td>
<td>1/17 and</td>
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<td>(Deliverable)</td>
<td>Biliteracy development</td>
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<td>Milestone</td>
<td>4 pilots are in process.</td>
<td>1/17 and</td>
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<td>Workplans are</td>
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<td>developed.</td>
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<td>Milestone</td>
<td>(1) Contact key dual</td>
<td>11/14-4/15</td>
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<td>(Deliverable)</td>
<td>immersion/two-way</td>
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<td>personnel to</td>
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<td>collaborate and create</td>
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<td>Adrienne Machado for</td>
<td>6/156</td>
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<td>(Deliverable)</td>
<td>2-way CABE</td>
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<td>Milestone</td>
<td>Demonstrate process</td>
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<td>with Velazquez Press at</td>
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<td>Complete and ready for</td>
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<td>launch with Velazquez</td>
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<td>Press at CABE</td>
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<td>process with Velazquez</td>
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<td><strong>Milestone</strong></td>
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<td><strong>Nenette Adleson-Rodriguez</strong></td>
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<td>- Email county contacts to assist in development</td>
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<td>- Finalize lists</td>
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<td>(2) Develop collaborative plan with Californians Together on CalTog for rollout of Lara initiative</td>
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<td>- Attend CalTog orientation meeting for Lara initiative</td>
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<td>Attend CalTog meetings beginning in 12/14</td>
<td>2/15 and ongoing</td>
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<td>- Work with CABE staff on Lara implementation</td>
<td>10/16 and ongoing</td>
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<td>- Provide information and leadership</td>
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<td>Milestone (Deliverable)</td>
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<td>to the field as developed with CABE staff and CalTog</td>
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<td>(3)Collaborate with CalTog in development of University Seal of Biliteracy</td>
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<td>• Attend CalTog/university and stakeholder meetings</td>
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<td>Assist leadership in facilitation of ongoing project development</td>
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<td>Work with Teachers College of San Joaquin as a pilot program to award badge to administrators and counselors</td>
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<td>Progress reports are provided to boards.</td>
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<td>Continue collaboration with CALTOG on ELLLI initiative</td>
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<td>Membership on</td>
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<td>1/17 identify plan for digital seal Ongoing work with committee and pilots</td>
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<td>4/17-6/17</td>
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<td>1/17 and ongoing</td>
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<td>Start</td>
<td>Complete</td>
<td>Steering Committee and Curriculum Committee to develop plans for July and November convenings.</td>
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<td>Work with both groups to identify 50 Developing English Learner Advocates (DELAS) to gather for a special convening at Cal Poly Pomona in August 2017 where they will experience an ELLL in an institutional 4 day event.</td>
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<td>Write BLOG for Cabe Corner to publicize search for DELAS</td>
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<td>Work with CABE legislative committee and CalTog to increase bilingual teacher pipeline</td>
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<td>• Meet with Martha Zaragoza-Diaz to discuss</td>
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<td><a href="#">legislation</a></td>
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<td>• Create list of CA IHEs that provide bilingual authorizations</td>
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